



 SUTTON
HARBOUR

SUTTON HARBOUR GROUP PLC

2022
INTERIM REPORT

THE GROUP AT A GLANCE

MARINE

Sutton Harbour currently has capacity for berthing 492 leisure and commercial vessels (as of June 2022 was accommodating 488 vessels) and achieves an increasing, core annual revenue stream in the form of dues, fees and rents from the established fisheries, marinas and property operations.

Marinas

Sutton Harbour Marina for leisure berthing is currently 99% occupied and is trading at capacity.

The King Point Marina, which opened in 2013, has now transitioned into a mature business with 99% occupancy. The facility has 119 leisure berths with additional berthing taking approximately a third of the total space occupied by Princess Yachts.

Plymouth Fisheries, the trading name of the fishmarket in Plymouth, is recognised as an important fishing port in England.

The Group's subsidiary, Sutton Harbour Company has been trading since 1847 and during this long period of operating the harbour and associated assets have experienced successive economic cycles. This long history serves as a guide to continue to develop the asset for further performance and value growth in the future.

The location of Sutton Harbour, in central Plymouth and adjoining the historic Barbican quarter, has undergone two main phases of regeneration over the past 3 decades. The first phase to unlock the potential of the area was realised when Sutton Lock was installed in 1992 creating a usable depth of water, followed by the relocation of the fishmarket to the eastern side in 1995. In the second phase the development of quality residential and commercial buildings overlooking the harbour, and improvements to berthing facilities, added to the attractiveness of the area to create a sustainable location for business, leisure and living. The Group is now focused on bringing forward the third phase with new planning applications secured and in preparation which will integrate the city centre to communities east of the Harbour, a long held aspiration of the City of Plymouth.

REAL ESTATE

This division comprises the rentals from investment properties and is particularly focused on growing its annual income through asset enhancement, including office space, retail and leisure facilities.

The Group has continued to invest in and drive value from its investment portfolio, securing lettings in vacant premises in the Sutton Harbour estate. The Old Barbican Market, the former fishmarket which was converted to retail use in 1998, is currently undergoing a major refit to accommodate three new national covenant tenants and is scheduled to be completed by late Summer 2022.

The Group has a diverse mix of national and regional businesses as tenants as well as various independent operators. The National Marine Aquarium, a major visitor attraction in the region, is also a tenant. These facilities and operators attract visitors and citizens of Plymouth, strengthening the natural attractiveness, leisure and social enjoyment of the Harbour.

The Group has been active in establishing a business community around the northern side of Sutton Harbour and has been successful in attracting a number of chartered accountants' practices, legal firms and other professional services companies.

CAR PARKING

The Group has two major car parks at Sutton Harbour, a 340 space multi storey close to the National Marine Aquarium and a 51 space surface car park in the Barbican area. Additionally, the Group controls parking on the fishmarket complex, at the marina, around Sutton Harbour and adjoining various tenanted properties.

REGENERATION

This division focuses on development for revenue and capital growth and for value realisation through specific land asset sale.

Sutton Harbour

The Group has established a track record for the delivery of six major regeneration schemes around Sutton Harbour and a further two schemes in other locations elsewhere in the South West. A key feature of all these schemes was working in partnership with other public and private sector bodies. Following the change of majority control

of the Group in January 2018, consent has been achieved for three planning applications for development schemes on Sutton Harbour. These schemes include; a 14 unit apartment building (Harbour Arch Quay) which is currently under construction and due for completion in Spring 2023; the iconic Sugar Quay tower, consisting of a planned 170 units, with retail/office space incorporated facing the harbour and the extension to an existing multi storey car park owned by the Group is also approved, to be implemented in parallel with Sugar Quay.

The Group has also been working with the Local Planning Authority to build significant residential complexes on Sutton Road which will facilitate improved east west linkage across Sutton Harbour joining the city centre and existing easterly residential areas.

Former Airport Site

In 2000, the Group purchased Plymouth City Airport Limited and a long lease of the regional airport site from Plymouth City Council. The Group also owns some freehold land on the 113 acre site. In 2003 the Group set up and operated the regional airline, Air Southwest which was subsequently sold in November 2010 to Eastern Airways International Limited (Eastern Airways). On 28 July 2011 Air Southwest (under the ownership of Eastern Airways) ceased flights in and out of Plymouth City Airport.

Plymouth City Council agreed upon the closure of the former airport as of 23 December 2011, due to withdrawal of flight services and unsustainable losses. The decision also resulted in cancellation of the airport operating licence and cancellation of the air space. In March 2019, Plymouth City Council produced a new local plan which was scrutinised at public hearings and by Government Planning Inspectors. The plan was accepted together with the Council's proposal to safeguard the former airport site for aviation operations but limited to five years, which is due to end in March 2024. Accordingly, the Group is working towards options for the site and developing a masterplan. This strategic asset will either be redeveloped for a range of uses or re-opened as an airport, but in either case the intrinsic value of the asset is represented by its potential uses.

GOVERNANCE

DIRECTORS AND ADVISORS

| | |
|---|---|
| Company Number | 02425189 |
| Directors | Philip H. Beinhaker (Executive Chairman) Corey B. Beinhaker (Chief Operating Officer) Natasha C. Gadsdon (Finance Director) Graham S. Miller (Non-Executive Director) Sean J. Swales (Non-Executive Director) |
| Secretary | Natasha C. Gadsdon |
| Registered Office | Sutton Harbour Office Guy's Quay Office Sutton Harbour Plymouth PL4 0ES Tel: 01752 204186 www.suttonharbourgroup.com |
| Independent Auditors | PKF Francis Clark Centenary House Peninsula Park Rydon Lane Exeter EX2 7XE |
| Nominated Broker and Nominated Advisor | Strand Hanson Limited 26 Mount Row Mayfair London W1K 3SQ |
| Registrar | Computershare Services plc PO Box 82 The Pavilions Bridgwater Road Bristol BS99 7NH |
| Bankers | National Westminster Bank plc 135 Bishopsgate EC2M 3UR |

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STRATEGIC REPORT

EXECUTIVE CHAIRMAN'S STATEMENT

RESULTS AND FINANCIAL POSITION

Profit before taxation for the six-month period to 30 September 2022 was £0.223m compared to £0.327m for the comparative period to 30 September 2021. Trading through the first half year was strong, with yet another record marinas season, good seasonal car parks trading, and occupancy of the rented properties upheld. Against these positive results, cost inflation and increases in the interest rates on the corporate debt have resulted in the modest decline in profitability. Energy cost increases did not impact the results until after the end of this reporting period.

As at 30 September 2022, net assets were £56.434m (c.43.43 pence per share), up from £56.211m (c.43.26 pence per share) at 31 March 2022. Net Debt has increased to £26.972m, £2.564m more than the position at 31 March 2022 of £24.408m net debt. This increase was fully anticipated as the Company drew down for financing its portion of development finance for construction of Harbour Arch Quay and financed wholly the major refurbishment of the Old Barbican (fish) Market. These investments increase the value of the Company's assets and prospects for debt reduction once construction is completed. As is normal within the Company's annual cash cycle, the cash position typically peaks in late March as marina fees are collected and rents are received and falls to an annual low point by mid-autumn. As at 30 September 2022 gearing stood at 47.8% up from 43.4% as at 31 March 2022.

TRADING REPORT

During the first half year, the marinas were mostly occupied to capacity with the occupancy rate as at 30 September 2022 at 98%. The Company sets its prices 6 months in advance of the season and whilst the tariff had been increased after a two year freeze, the increase was below the inflation rate that transpired, and this did result in a lower profit from this business activity than the previous year. Fishing results were on par with last year, albeit to remain

competitive in the local market, and to encourage growth in the fishing business, margins on fuel sales have been reduced. Overall, contribution from the Marine trading segment was £0.681m in the six month period to 30 September 2022 (30 Sept 2021: £0.726m).

Since the half year end, the Company has started to sell marina berths for the next season starting 1 April 2023. To date sales are on par with the same time last year. It is very encouraging that over half of the berths for the next season have now been paid for in full, with deposits now being received to secure the remaining berths. Prices for the King Point Marina have been raised in line with inflation. Berthing fees at Sutton Harbour are being held to reflect the upcoming disruption that will result from the replacement of the lock gate cills. These works are now planned to take place in two periods: Autumn 2023 and early Spring 2024. The works will necessitate periods of restricted access to the harbour which will impact the normal access and egress for both leisure and commercial harbour users. Preparing for the works has been subject to stakeholder consultation to explore all practical possibilities to mitigate the impact on users and the degree of the disruption. Sutton Lock is a national defence for flood protection and the works are being undertaken and paid for by the Environment Agency.

During the period, occupancy of tenanted properties and payment of rents remained consistent. In the second half of the year tenants will decant from North Quay House which after 27 years of continuous occupation requires updating. The Company currently has various interests for new lettings of the building.

As expected, power costs from 1 October 2022 rose some 3.5 fold even after allowing for the government subsidy and this will impact the results for the second half year. The Company is working on any savings that can be made, whilst ensuring that normal operations are maintained. The Company recharges a significant proportion

of its power consumption to tenants and other facility users and prices have been increased to reflect the higher costs. Debt servicing costs have also risen as bank base rates have increased throughout the period. The Company has no interest rate fixes in place.

DEVELOPMENT / REGENERATION

Harbour Arch Quay

The full height concrete structure of the 14 apartment building, Harbour Arch Quay, is now in place. External and internal fitting out works are now starting, and the building is on target for completion in March/April 2023. Four exchanges for apartments have now taken place with three further reservations, including the penthouse, progressing to exchange. Development financing for the completion of the building is being drawn down from a £5m facility now that the Company has made its agreed contributions from its general banking facilities.

Former Fish Market

The recently refurbished Old Barbican (fish) Market is now occupied by one tenant, The Cornish Bakery, with Pavers (shoes) due to open shortly and the tenancy for the third unit is pending completion. The refurbishment of this listed property provides a resplendent centre piece to the historic Barbican area and presents as a 'floating glass box' whilst retaining the original elegant Victorian structure. Total rents for the building will be more than 50% higher than with the previous tenancy.

Development Lands

The Former Airport Site is a major land resource and strategic asset of the Company within the City of Plymouth. The Company had invested heavily in the site during the time that the airport was operational along with investments in the owned airline company. Financial failure of the aviation operations led to closure of the airport in 2011, a decision ratified by the Local Authority, and revocation of aviation operations licences by the Civil Aviation Authority

The Company has financed the debt resulting from the aviation operations for over a decade and, in addition, the Company faithfully expended funds for the maintenance and protection of the site and the material assets, including the land management, environmental control, security, etc. The approved Joint Local Plan of 2019 provided for the safeguarding of the site for potential aviation uses for a maximum five years, owing to the determination of the strategic importance of the site. Accordingly, the Company is preparing for submission of a masterplan for the re-development of the site with a range of appropriate uses within the timeframe of the safeguard which expires in early 2024. The redevelopment of the site will enable needed land for expansion of:

- The Derriford Hospital (major health centre in the South West and largest employer in Plymouth).
- Marjon University.
- Sites for businesses and commercial operations, unable to find lands within the city, and the bases for economic growth.
- Senior housing, near to the hospital.
- Student housing near to the University.
- Market Housing.

FINANCIAL STRUCTURE

The Company has a plan to manage the current debt and to achieve debt reduction. This plan is based on the following sets of actions:

1. The Company is working with its bankers to extend the current banking facilities by one year and will then prepare to secure a longer term agreement to meet medium term financing needs.
2. Development / Regeneration – The Harbour Arch Quay development at Sutton Harbour is scheduled to be completed in the first half of 2023 and is expected to yield some £3m net of all extended financing and building costs.
3. To provide additional headroom in the Company's facilities, the Company has extended the Related Party Loan finance by £280,000, bringing the total shareholder

loan creditor to £2.580m. The additional loan was advanced by Beinhaker Design Services Limited, a 50% shareholder in FB Investors LLP who own 72.91% share capital of the Company. Philip Beinhaker and Corey Beinhaker, who are both Directors of the Company, are Directors of Beinhaker Design Services Limited. The Directors of the Company regarded as independent from the Related Party Loans, agreed this loan extension was in the best interests of shareholders and the Company due to funding flexibility and being terms competitive to market rates for similar short term flexible finance.

4. Realisation of the value of the Former Airport Site through development and sales of lands.
5. Further redevelopment of lands on the east side of Sutton Harbour. The Company has recently secured lands currently used for a wide range of construction related supplies and other storage and land extensively used with limited employment. These lands have been identified by the Plymouth City Council as a regeneration area for a mixture of uses including housing, commercial, business activity and other societal activities. Following the completion of the Harbour Arch Quay, the Company will proceed with development of these industrial lands, including the development of the approved Sugar Quay site, along with lands east of Sutton Road.
6. Fish Quay – The Company has worked with the PCC, the Fishing Industry and other interested parties for the redevelopment of the Fish Quay. This redevelopment will provide an enhancement to the Fishing industry with renewed and more efficient operations facilities. Also included will be a new retail fish market open to the general public. Enhanced circulation in this south-east sector of the Sutton Harbour area will become a major destination and attraction for residents and visitors to Plymouth. This project will be part of the vision of Plymouth as "Port City" and enhance the connection between the water and the City Centre in Britain's Ocean City.

SUMMARY AND OUTLOOK

The Company's vision for the future sustainability and value growth from the Sutton Harbour and Barbican area is taking shape and good progress has been made on delivery of our strategy in the current financial year to date. Reinvigorating the Barbican side of the Harbour, which is most popular with visitors, has been the visually remarkable refurbishment of the Victorian landmark Old Barbican Market building, adding to the appeal of the area with two new national covenant tenants and a third to complete shortly; the Company has plans to deliver a new Fisheries Complex in collaboration with the Local Authority to assure the vibrancy of the commercial fishing port activity; the Company is nearing completion of the first new building (Harbour Arch Quay) since 2009; and, this re-initiated development activity will continue with a programme to develop new property on the eastern side of the Harbour, which includes the consented Sugar Quay building. This is a wholistic plan to support value creation for shareholders from the existing Company-owned harbour assets and to assure prosperity of the harbour environ, strengthen the linkages to the City Centre to the North and the Ocean to the South, and to benefit our trading activities (marinas, fisheries, rental properties and car parks) for the medium to long term. The Company has committed significant investment to its plans during this reporting period. The pace of future investment will be harmonised with economic conditions as they take shape.

PHILIP BEINHAKE
EXECUTIVE CHAIRMAN



Consolidated Statement of Comprehensive Income

| | 6 months to 30 September 2022 (unaudited) £000 | 6 months to 30 September 2021 (unaudited) £000 | Year Ended 31 March 2022 (audited) £000 |
|--|---|---|--|
| Revenue | 4,420 | 3,845 | 7,194 |
| Cost of sales | (3,005) | (2,436) | (4,846) |
| Gross profit | 1,415 | 1,409 | 2,348 |
| Fair value adjustment on fixed assets and investment property | - | - | 195 |
| Administrative expenses | (729) | (731) | (1,193) |
| Operating profit from continuing operations | 686 | 678 | 1,350 |
| Finance income | | | |
| Finance expense | (463) | (351) | (789) |
| Net finance costs | (463) | (351) | (789) |
| Profit before tax from continuing operations | 223 | 327 | 561 |
| Taxation credit on profit from continuing operations | - | (62) | (820) |
| Profit from continuing operations | 223 | 265 | (259) |
| Basic profit/earnings per share | 0.17p | 0.22p | (0.20p) |
| Diluted profit/earnings per share | 0.17p | 0.22p | (0.20p) |
| | 6 months to 30 September 2022 (unaudited) £000 | 6 months to 30 September 2021 (unaudited) £000 | Year Ended 31 March 2022 (audited) £000 |
| Profit from continuing operations | 223 | 265 | (259) |
| Other comprehensive income/(expenses) | | | |
| Continuing operations: | | | |
| Revaluation of property, plant and equipment | - | - | 7,016 |
| Deferred taxation on income and expenses recognised directly in the consolidated statement of comprehensive income | | | (1,116) |
| Effective portion of changes in fair value of cash flow hedges | - | - | - |
| Total other comprehensive income | - | - | 5,900 |
| Total comprehensive income for the period attributable to equity shareholders | 223 | 265 | 5,641 |



Consolidated Balance Sheet

| | As at 30 September 2022 (unaudited) £000 | As at 30 September 2021 (unaudited) £000 | As at 31 March 2022 (audited) £000 |
|---|--|--|--|
| Non-current assets | | | |
| Property, plant and equipment | 36,224 | 29,680 | 36,398 |
| Investment property | 18,857 | 17,622 | 18,195 |
| Inventories | 13,249 | 13,151 | 13,216 |
| | 68,330 | 60,453 | 67,809 |
| Current assets | | | |
| Inventories | 20,779 | 17,372 | 18,734 |
| Trade and other receivables | 1,515 | 1,846 | 1,810 |
| Cash and cash equivalents | 991 | 528 | 970 |
| Tax recoverable | - | - | 9 |
| | 23,285 | 19,746 | 21,523 |
| Total assets | 91,615 | 80,199 | 89,332 |
| Current liabilities | | | |
| Other loans | 3,355 | - | 2,275 |
| Trade and other payables | 2,361 | 1,118 | 1,880 |
| Finance lease liabilities | 40 | 48 | 165 |
| Deferred income | 1,219 | 1,111 | 2,225 |
| Provisions | - | - | - |
| | 6,975 | 2,277 | 6,545 |
| Non-current liabilities | | | |
| Other interest-bearing loans and borrowings | 24,450 | 25,175 | 22,863 |
| Finance lease liabilities | 118 | 210 | 75 |
| Deferred government grants | 646 | 646 | 646 |
| Deferred tax liabilities | 2,992 | 1,056 | 2,992 |
| Provisions | - | - | - |
| | 28,206 | 27,087 | 26,576 |
| Total liabilities | 35,181 | 29,364 | 33,121 |
| Net assets | 56,434 | 50,835 | 56,211 |
| Issued capital and reserves attributable to owners of the parent | | | |
| Share capital | 16,406 | 16,406 | 16,406 |
| Share premium | 13,972 | 13,972 | 13,972 |
| Other reserves | 22,180 | 16,280 | 22,180 |
| Retained earnings | 3,876 | 4,177 | 3,653 |
| Total equity | 56,434 | 50,835 | 56,211 |



Consolidated Statement of Changes in Equity

| | Share capital | Share premium | Revaluation reserve | Merger reserve | Hedging reserve | Retained earnings | Total equity |
|---|---------------|---------------|---------------------|------------------------|-----------------|-------------------|---------------|
| | £000 | £000 | £000 | Other reserves £000 | £000 | £000 | £000 |
| Balance at 1 April 2022 | 16,406 | 13,972 | 18,309 | 3,871 | - | 3,653 | 56,211 |
| Comprehensive income/(expense) | | | | | | | |
| Issue of Shares | - | - | - | - | - | 223 | 223 |
| Profit for the period | | | | | | | |
| Total comprehensive income/(expense) | | | | | | | |
| 6 month period ended 30 September 2022 | - | - | - | - | - | 223 | 223 |
| Balance at 30 September 2022 | 16,406 | 13,972 | 18,309 | 3,871 | - | 3,876 | 56,434 |
| Balance at 1 April 2021 | 16,266 | 10,695 | 12,409 | 3,871 | - | 3,912 | 47,153 |
| Comprehensive income/(expense) | | | | | | | |
| Issue of Shares | 140 | 3,277 | | | | | 3,417 |
| Profit for the period | - | - | - | - | - | 265 | 265 |
| Total comprehensive income/(expense) | | | | | | | |
| 6 month period ended 30 September 2021 | 140 | 3,277 | - | - | - | 265 | 3,682 |
| Balance at 30 September 2021 | 16,406 | 13,972 | 12,409 | 3,871 | - | 4,177 | 50,835 |
| Balance at 1 October 2021 | 16,406 | 13,972 | 12,409 | 3,871 | - | 4,177 | 50,835 |
| Comprehensive income/(expense) | | | | | | | |
| Profit for the period | - | - | - | - | - | (524) | (524) |
| Other comprehensive income/(expense) | | | | | | | |
| Revaluation of property, plant and equipment | - | - | 5,900 | - | - | - | 5,900 |
| Total comprehensive income/(expense) | | | | | | | |
| 6 month period ended 31 March 2022 | - | - | 5,900 | - | - | (524) | 5,376 |
| Balance at 31 March 2022 | 16,406 | 13,972 | 18,309 | 3,871 | - | 3,653 | 56,211 |



Consolidated Cash Flow Statement

| | 6 months to 30 September 2022 (unaudited) £000 | 6 months to 30 September 2021 (unaudited) £000 | Year End 31 March 2022 (audited) £000 |
|---|--|--|---|
| Cash generated from total operating activities | (1,321) | (1,236) | 59 |
| Cash flows from investing activities | | | |
| Net expenditure on investment property | (662) | (12) | (52) |
| Expenditure on property, plant and equipment | (24) | (109) | (196) |
| Proceeds from sale of plant and equipment | - | 260 | 262 |
| Net cash used in investing activities | (686) | 139 | 14 |
| Cash flows from financing activities | | | |
| Proceeds from sale of shares | - | 3,500 | 3,500 |
| Expenses of share issuance | - | (83) | (83) |
| Interest paid | (557) | (351) | (1,033) |
| Loan drawdowns/(repayment of borrowings) | 2,667 | (2,300) | (2,337) |
| Net finance lease (payments)/receipts | (82) | (69) | (78) |
| Net cash generated from financing activities | 2,028 | 697 | (31) |
| Net increase/(decrease) in cash and cash equivalents | 21 | (400) | 42 |
| Cash and cash equivalents at beginning of period | 970 | 928 | 928 |
| Cash and cash equivalents at end of period | 991 | 528 | 970 |

I. General information

This consolidated interim financial information does not comprise statutory accounts within the meaning of section 434 of the Companies Act 2006. Statutory accounts for the year ended 31 March 2022 were approved by the Board of Directors on 19 July 2022 and delivered to the Registrar of Companies. The report of the auditors on those accounts was unqualified and did not contain any statement under section 498 of the Companies Act 2006.

Copies of the Group's financial statements are available from the Company's registered office, Sutton Harbour Office, Guy's Quay, Sutton Harbour, Plymouth, PL4 0ES and on the Company's website www.sutton-harbour.co.uk.

This consolidated interim financial information has not been audited.

2. Basis of preparation

The consolidated interim financial information should be read in conjunction with the annual financial statements for the year ended 31 March 2022, which have been prepared in accordance with International Financial Reporting Standards (IFRS) and International Financial Reporting Interpretation Committee (IFRIC) interpretations as endorsed by the European Union, and those parts of the Companies Acts 2006 as applicable to companies reporting under IFRS.

Accounting policies

Except as described below, the accounting policies applied are consistent with those of the annual financial statements for the year ended 31 March 2022, as described in those annual financial statements.

Accounting estimates and judgements

The preparation of financial statements in conformity with IFRS requires management to make judgements, estimates and assumptions that affect the application of policies and reported amounts of assets and liabilities, income and expenses. The estimates and associated assumptions are based on historical experience and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis of making judgements that are not readily apparent from other sources. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if the revision affects only that period, or in the period of the revision and future periods, if the revision affects both current and future periods.

3. Segment information

Management has determined the operating segments based on the reports reviewed by the Board of Directors that are used to make strategic decisions.

The Board of Directors considers the business from an operational perspective as having only one geographical segment, with all operations being carried out in the United Kingdom.

The Board of Directors considers the performance of the operating segments using operating profit. The segment information provided to the Board of Directors for the reportable segments for the period ended 30 September 2022 is as follows:

| 6 months to 30 September 2022 | Marine £000 | Real Estate £000 | Car Parking £000 | Regeneration £000 | Total £000 |
|--|----------------|---------------------|---------------------|----------------------|---------------|
| Revenue | 3,358 | 644 | 418 | - | 4,420 |
| Gross profit prior to non-recurring items | 681 | 480 | 254 | - | 1,415 |
| Segmental Operating Profit before fair value adjustment and unallocated expenses | - | - | - | - | - |
| Fair value adjustment on fixed assets and investment property assets | | | | | |
| Unallocated: | | | | | |
| Administrative expenses | | | | | (729) |
| Operating profit from continuing operations | | | | | 686 |
| Financial income | | | | | |
| Financial expense | | | | | (463) |
| Profit before tax from continuing operations | | | | | |
| Taxation | | | | | - |
| Profit for the year from continuing operations | | | | | 223 |
| Depreciation charge | | | | | |
| Marine | | | | | 172 |
| Car Parking | | | | | 10 |
| Administration | | | | | 16 |
| | | | | | 198 |



Notes to Interim Report

3. Segment Information (continued)

| 6 months to 30 September 2021 | Marine £000 | Real Estate £000 | Car Parking £000 | Regeneration £000 | Total £000 |
|--|------------------------|-----------------------------|-----------------------------|------------------------------|-----------------------|
| Revenue | 2,648 | 776 | 421 | - | 3,845 |
| Gross profit prior to non-recurring items | 726 | 559 | 235 | (111) | 1,409 |
| Segmental Operating Profit before fair value adjustment and unallocated expenses | 726 | 559 | 235 | (111) | 1,409 |
| Fair value adjustment on fixed assets and investment property assets | - | - | - | - | - |
| Unallocated: Administrative expenses | | | | | (731) |
| Operating profit from continuing operations | | | | | 678 |
| Financial income | | | | | |
| Financial expense | | | | | (351) |
| Loss before tax from continuing operations | | | | | 327 |
| Taxation | | | | | (62) |
| Loss for the year from continuing operations | | | | | 265 |
| Depreciation charge | | | | | |
| Marine | | | | | 171 |
| Car Parking | | | | | 9 |
| Administration | | | | | 13 |
| | | | | | 193 |
| Year ended 31 March 2022 | Marine £000 | Real Estate £000 | Car Parking £000 | Regeneration £000 | Total £000 |
| Revenue | 4,771 | 1,427 | 736 | 260 | 7,194 |
| Segmental Operating Profit before fair value adjustment and unallocated expenses | 1,199 | 922 | 389 | (162) | 2,348 |
| Fair value adjustment on fixed assets and investment property assets | (185) | 380 | - | - | 195 |
| Unallocated: Administrative expenses | | | | | (1,193) |
| Operating profit from continuing operations | | | | | 1,350 |
| Financial income | | | | | |
| Financial expense | | | | | (789) |
| Profit before tax from continuing operations | | | | | 561 |
| Taxation | | | | | (820) |
| Profit for the year from continuing operations | | | | | (259) |
| Depreciation charge | | | | | |
| Marine | | | | | 335 |
| Car Parking | | | | | 40 |
| Administration | | | | | 17 |
| | | | | | 392 |



Notes to Interim Report

| | 30 September 2022 £000 | 30 September 2021 £000 | 31 March 2022 £000 |
|-----------------------------|---------------------------|---------------------------|-----------------------|
| Segment assets: | | | |
| Marine | 30,747 | 25,565 | 31,068 |
| Real Estate | 19,243 | 18,740 | 18,628 |
| Car Parking | 6,382 | 4,954 | 6,428 |
| Regeneration | 33,998 | 30,029 | 31,936 |
| Total segment assets | 90,370 | 79,288 | 88,060 |
| Unallocated assets: | | | |
| Property, plant & equipment | 44 | 77 | 61 |
| Trade & other receivables | 211 | 306 | 241 |
| Cash & cash equivalents | 991 | 528 | 970 |
| Total assets | 91,616 | 80,199 | 89,332 |

| | 30 September 2022 £000 | 30 September 2021 £000 | 31 March 2022 £000 |
|----------------------------------|---------------------------|---------------------------|-----------------------|
| Segment liabilities: | | | |
| Marine | 1,710 | 1,312 | 2,622 |
| Real Estate | 724 | 429 | 464 |
| Car Parking | 92 | 93 | 132 |
| Regeneration | 1,284 | 823 | 1,234 |
| Total segment liabilities | 3,810 | 2,657 | 4,452 |
| Unallocated liabilities: | | | |
| Bank overdraft & borrowings | 27,963 | 25,433 | 25,378 |
| Trade & other payables | 415 | 154 | 296 |
| Financial Derivatives | - | - | - |
| Tax payable | 1 | 62 | 1 |
| Deferred tax liabilities | 2,992 | 1,058 | 2,994 |
| Total liabilities | 35,181 | 29,364 | 33,121 |

Unallocated assets included in total assets and unallocated liabilities included in total liabilities are not split between segments as these items are centrally managed.

4. Taxation

The Company has applied an effective tax rate of 25% (2021: 19%) based on management's best estimate of the tax rate expected for the full financial year and is reflected in a movement in deferred tax.

5. Dividends

The Board of Directors do not propose an interim dividend (2021: nil).



Notes to Interim Report

6. Earnings per share

| | 6 months to 30 September 2022 (unaudited) pence | 6 months to 30 September 2021 (unaudited) pence | Year End 31 March 2022 (audited) pence |
|------------------------------|---|---|--|
| Continuing operations | | | |
| Basic earnings per share | 0.17p | 0.22p | (0.20p) |
| Diluted earnings per share* | 0.17p | 0.22p | (0.20p) |

Basic Earnings per Share:

Basic earnings per share have been calculated using the profit for the period of £223,000 (2021: profit £265,000, year ended 31 March 2022 loss £259,000). The average number of ordinary shares in issue, excluding those options granted under the SAYE scheme, of 129,944,071 (2021: 120,534,234; year ended 31 March 2022: 120,534,234) has been used in our calculation.

Diluted Earnings per Share:

Diluted earnings per share uses a weighted average number of 130,182,043 (2021: 120,765,411; year ended 31 March 2022 120,765,411) ordinary shares after adjusting for the effects of share options in issue: 237,972 ordinary shares (2021: 242,063; 31 March 2022: 242,063)

7. Property valuation

Freehold land and buildings and investment property have been independently valued by Jones Lang LaSalle as at 31 March 2022, in accordance with the Practice Statements in the Valuations Standards (The Red Book) published by the Royal Institution of Chartered Surveyors.

A further valuation will be commissioned for the year ending 31 March 2023, as in previous years.

8. Cash and cash equivalents

| | As at 30 September 2022 (unaudited) £000 | As at 30 September 2021 (unaudited) £000 | As at 31 March 2022 (audited) £000 |
|---|--|--|--|
| Cash and cash equivalents per balance sheet and cash flow statement | 991 | 528 | 970 |



Notes to Interim Report

9. Cash flow statements

| | 6 months to 30 September 2022 (unaudited) £000 | 6 months to 30 September 2021 (unaudited) £000 | Year End 31 March 2022 (audited) £000 |
|--|--|--|---|
| Cash flows from operating activities | | | |
| Profit/(loss) for the period | 223 | 265 | (259) |
| Adjustments for: | | | |
| Taxation | - | - | 820 |
| Financial income | - | - | - |
| Financial expense | 463 | 351 | 789 |
| Fair value adjustment on fixed assets and investment property | - | - | (195) |
| Depreciation | 198 | 193 | 392 |
| Amortisation of grants | - | - | (9) |
| Profit/loss on sale of property, plant and equipment | - | (24) | (29) |
| Cash generated from operations before changes in working capital and provisions | 884 | 785 | 1,509 |
| Increase in inventories | (1,862) | (1,202) | (2,629) |
| Transfer from Inventories to Investment property | - | - | 93 |
| Decrease/(increase) in trade and other receivables | 304 | 556 | 586 |
| (Decrease)/increase in trade and other payables | 359 | (612) | 150 |
| Decrease in deferred income | (1,006) | (708) | 406 |
| (Decrease)/increase in provisions | - | (56) | (56) |
| Cash generated from operations | (1,321) | (1,237) | 59 |